October 5, 2015

# **Q&M** Dental Group (QNM SP)

Share Price: SGD0.71 MCap (USD): 383M Singapore
Target Price: SGD0.97 (+37%) ADTV (USD): 2M Health Care

BUY

(Unchanged)

# Capturing Greater Value in China

- Acquiring 36% effective stake in Shenyang Lan Hai, a dental supply distributor. Should help Q&M become integrated dental player in China.
- Expect synergies with existing distribution arm. Earnings accretive, at only 9x P/E based on profit guarantee.
- BUY. Reduce TP to SGD0.97 from SGD1.05 after cutting EPS by 1-3% for recent update to terms of another acquisition. Still offers 37% upside. Catalysts from more acquisitions.

# Acquiring Chinese Dental Distributor; Positive

Q&M's 60% subsidiary, Shenyang Quanxin, is acquiring a 60% stake in Shenyang Lan Hai for CNY7.6m. Funded entirely by cash, this translates into a 36% effective stake for Q&M. Shenyang Lan Hai distributes dental equipment and materials in Shenyang, China. We view this move positively, as vertical expansion should help Q&M capture greater value in China's dental industry. Recall that Q&M ventured into the distribution business in Singapore in 2010 with its acquisition of Dentmedix. It further acquired Quantumleap in 2011 and Malaysia-based AR Dental in 2013.

# **Expect Synergies; BUY**

Q&M should benefit from cross-selling opportunities, in our view. We understand that its Singapore and Malaysia distributors have strong expertise in European products; they are now complemented by Shenyang Lan Hai's capability in China. The acquisition should add to earnings, at 9x forward P/E vs Q&M's 31x. Profit guarantee is SGD0.1m/CNY0.5m a year.

Although this acquisition will contribute positively, we lower our FY15-17 EPS by 1-3%. Q&M allowed TP Dental, acquired last month, to reduce its profit guarantee from SGD2.0m to SGD1.6m, due to a change in the acquisition terms that benefits Q&M more in the long term.

Maintain BUY. We lower our TP to SGD0.97 after cutting EPS, still based on 1SD above its 5-year mean. Our TP still suggests 37% upside. We expect catalysts from more acquisitions.

| FYE Dec (SGD m)        | FY13A    | FY14A    | FY15E | FY16E | FY17E    |
|------------------------|----------|----------|-------|-------|----------|
| Revenue                | 71.2     | 100.3    | 134.1 | 163.6 | 190.8    |
| EBITDA                 | 9.1      | 15.1     | 23.1  | 30.1  | 35.1     |
| Core net profit        | 5.2      | 8.6      | 11.7  | 18.7  | 22.1     |
| Core EPS (cts)         | 0.9      | 1.1      | 1.4   | 2.3   | 2.7      |
| Core EPS growth (%)    | (6.0)    | 28.9     | 31.2  | 59.5  | 17.8     |
| Net DPS (cts)          | 1.3      | 0.7      | 0.8   | 0.8   | 0.9      |
| Core P/E (x)           | 82.6     | 64.1     | 48.8  | 30.6  | 26.0     |
| P/BV (x)               | 9.3      | 7.2      | 5.4   | 4.8   | 4.3      |
| Net dividend yield (%) | 1.8      | 1.0      | 1.1   | 1.1   | 1.2      |
| ROAE (%)               | 13.9     | 14.0     | 12.9  | 16.7  | 17.5     |
| ROAA (%)               | 8.8      | 8.2      | 6.8   | 8.8   | 9.3      |
| EV/EBITDA (x)          | 17.3     | 21.5     | 26.7  | 20.3  | 17.1     |
| Net debt/equity (%)    | net cash | net cash | 28.3  | 14.3  | net cash |

| Key Data                    |           |
|-----------------------------|-----------|
| 52w high/low (SGD)          | 0.99/0.35 |
| 3m avg turnover (USDm)      | 1.7       |
| Free float (%)              | 33.0      |
| Issued shares (m)           | 779       |
| Market capitalization       | SGD548.9M |
| Major shareholders:         |           |
| -Quan Min Holdings Pte Ltd. | 47.1%     |
| -KOH SHUNJIE KELVIN         | 8.2%      |
| -KOH SHUHUI FELICIA         | 4.9%      |
|                             |           |

| Share Price    | ce Performance                                      |     |
|----------------|---|-----|
| 1.00 ]         |   | 450 |
| 0.90 -         | M , -   | 400 |
| 0.80 -         | ما لر ∖ر ا  | 350 |
| 0.70 -         | I MW Jen  | 300 |
| 0.60 -         | J, r 1 1 1 1  | 250 |
| 0.50 -         |   | 200 |
| 0.40 -         | morriman  | 150 |
| 0.30           | -   | 100 |
| 0.20<br>Oct-13 | Feb-14 Jun-14 Oct-14 Feb-15 Jun-15                  | 50  |
|                | ——Q&M Dental Group - (LHS, SGD)                     |     |
|                | ——Q&M Dental Group / Straits Times Index - (RHS, %) |     |

|                       | 1 Mth | 3 Mth | 12 Mth |
|-----------------------|-------|-------|--------|
| Absolute(%)           | 1.4   | (3.4) | 72.5   |
| Relative to index (%) | 4.5   | 15.1  | 99.4   |

| Maybank vs Market  |           |           |          |  |  |  |  |
|--------------------|-----------|-----------|----------|--|--|--|--|
|                    | Positive  | Neutral   | Negative |  |  |  |  |
| Market Recs        | 2         | 0         | 0        |  |  |  |  |
|                    | Maybank ( | Consensus | % +/-    |  |  |  |  |
| Target Price (SGD) | 0.97      | 0.99      | (1.8)    |  |  |  |  |
| '15 PATMI (SGDm)   | 12        | 13        | (8.6)    |  |  |  |  |
| '16 PATMI (SGDm)   | 19        | 19        | 1.0      |  |  |  |  |

Source: FactSet; Maybank

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Figure 1: Deal at a glance

|                           | Comments  |
|---------------------------|---|
| Purchase consideration    | SGD1.0m/CNY4.5m<br>(Q&M's share)  |
| Acquisition stake         | 36% effective stake for Q&M<br>(Shenyang Quanxin Medical Equipment Leasing co., a 60%-owned<br>subsidiary of Q&M, will acquire a 60% stake) |
| Mode of payment           | Cash  |
| Asset acquired            | Distributes dental equipment, supplies and materials.   |
| Service agreement         | 12 years  |
| Profit guarantee          | SGD109.3k/CNY502.3k a year  |
| Estimated completion date | Dec 2015  |

Source: Company

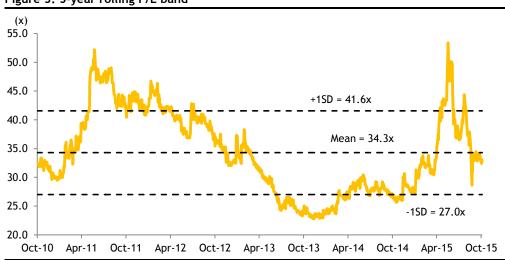
Figure 2: Valuations of healthcare stocks in Asia

Q&M has the lowest PEG. It warrants a premium over peers, in our view, due to its exciting growth in China

|                        |            |         | Chara           | Towns        | Manhat  |       | D/E        |        | 3Y          | DEC   | EV/           | D/DV        | DOE        | Div          |
|------------------------|------------|---------|-----------------|--------------|---------|-------|------------|--------|-------------|-------|---------------|-------------|------------|--------------|
|                        | Rating     | Curr    | Share<br>price* | Target price | Market  |       | P/E<br>(x) |        | EPS<br>CAGR | PEG   | EBITDA<br>(x) | P/BV<br>(x) | ROE<br>(%) | yield<br>(%) |
|                        | Nating     | Cuii.   |                 |              | cap     |       |            | E)/47E | •           | (x)   |               |             |            |              |
|                        | D10/       |         | (lccy)          | (lccy)       | (USD m) | FY15E | FY16E      | FY17E  | (%)         | FY16E | FY15E         | FY15E       | FY16E      | FY15E        |
| Q&M Dental             | BUY        | SGD     | 0.71            | 0.97         | 383     | 48.8  | 30.6       | 26.0   | 35.1        | 0.9   | 26.7          | 5.4         | 16.7       | 1.1          |
| Raffles Medical        | BUY        | SGD     | 4.42            | 5.40         | 1,796   | 36.8  | 31.6       | 27.6   | 9.8         | 3.2   | 25.9          | 4.5         | 13.4       | 1.3          |
| IHH Healthcare         | HOLD       | MYR     | 6.01            | 6.35         | 11,226  | 50.1  | 42.9       | 35.4   | 22.7        | 1.9   | 23.5          | 2.5         | 5.7        | 0.5          |
| KPJ Healthcare         | NR         | MYR     | 4.19            | n/a          | 976     | 29.5  | 27.0       | 24.5   | 7.9         | 3.4   | 15.0          | 3.1         | 11.1       | 1.7          |
| Bangkok Dusit          | BUY        | THB     | 18.7            | 23.00        | 8,080   | 32.2  | 26.0       | 22.5   | 20.0        | 1.3   | 21.2          | 5.6         | 20.1       | 1.2          |
| Bangkok Chain          | HOLD       | THB     | 6.9             | 8.50         | 476     | 36.3  | 28.8       | 22.3   | 13.9        | 2.1   | 15.6          | 4.1         | 13.6       | 1.7          |
| Bumrungrad             | HOLD       | THB     | 222.0           | 170.00       | 4,561   | 55.5  | 47.1       | 43.4   | 10.9        | 4.3   | 28.4          | 12.4        | 30.8       | 1.2          |
| Chularat Hospital      | HOLD       | THB     | 2.16            | 1.90         | 670     | 43.2  | 36.0       | 30.9   | 16.7        | 2.2   | 25.5          | 0.8         | 20.8       | 0.9          |
| Fortis Healthcare      | NR         | INR     | 171.2           | n/a          | 1,229   | 81.4  | 37.9       | 27.0   | n/a         | n/a   | 34.6          | 1.8         | 5.1        | -            |
| Apollo Hospital        | NR         | INR     | 1,444           | n/a          | 3,172   | 48.8  | 38.4       | 30.4   | 21.6        | 1.8   | 24.9          | 5.7         | 14.9       | 0.5          |
| Siloam Hospital        | NR         | IDR     | 12,300          | n/a          | 989     | 141.3 | 94.8       | 56.8   | 58.8        | 1.6   | 23.7          | 8.1         | 7.9        | 0.1          |
| Phoenix Healthcare     | NR         | HKD     | 12.84           | n/a          | 1,390   | 40.4  | 29.0       | 23.8   | 24.5        | 1.2   | 22.6          | 5.8         | 17.8       | 1.0          |
| Aier Eye Hospital      | NR         | CNY     | 28.14           | n/a          | 4,280   | 67.0  | 50.6       | 39.5   | 31.0        | 1.6   | 39.7          | 10.4        | 19.2       | 0.4          |
| Topchoice Medical      | NR         | CNY     | 110.36          | n/a          | 2,851   | 122.9 | 91.7       | 68.0   | 33.0        | 2.8   | n/a           | 22.8        | 20.2       | n/a          |
| Sector average excl Q8 | tM, Siloai | m & Top | choice          |              |         | 47.4  | 35.9       | 29.8   | 17.9        | 2.0   | 25.2          | 5.2         | 15.7       | 1.0          |

\*As of market close on 03 Oct 2015 Source: Bloomberg, Maybank KE

Figure 3: 5-year rolling P/E band



Source: Company, Maybank KE

| FYE 31 Dec                       | FY13A       | FY14A       | FY15E       | FY16E       | FY17E       |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|
| Key Metrics                      | // 1        |             | 40.0        | 30.7        | 24.0        |
| P/E (reported) (x)               | 66.1        | 64.1        | 48.8        | 30.6        | 26.0        |
| Core P/E (x)                     | 82.6<br>9.3 | 64.1<br>7.2 | 48.8<br>5.4 | 30.6<br>4.8 | 26.0        |
| P/BV (x)<br>P/NTA (x)            | 9.3<br>9.3  | 7.2         | 5.4         | 4.0<br>4.8  | 4.3<br>4.3  |
| Net dividend yield (%)           | 9.3<br>1.8  | 1.0         | 1.1         | 4.0<br>1.1  | 1.2         |
| FCF yield (%)                    | nm          | nm          | nm          | 3.2         | 4.3         |
| EV/EBITDA (x)                    | 17.3        | 21.5        | 26.7        | 20.3        | 4.3<br>17.1 |
| EV/EBIT (x)                      | 22.1        | 26.5        | 31.3        | 22.9        | 18.9        |
| INCOME STATEMENT (SGD m)         |             |             |             |             |             |
| Revenue                          | 71.2        | 100.3       | 134.1       | 163.6       | 190.8       |
| Gross profit                     | 17.5        | 27.4        | 40.0        | 50.2        | 59.1        |
| EBITDA                           | 9.1         | 15.1        | 23.1        | 30.1        | 35.1        |
| Depreciation                     | (2.0)       | (2.8)       | (3.4)       | (3.4)       | (3.5)       |
| Amortisation                     | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| EBIT                             | 7.1         | 12.2        | 19.7        | 26.7        | 31.6        |
| Net interest income /(exp)       | (0.3)       | (0.5)       | (1.8)       | (2.4)       | (2.4)       |
| Associates & JV                  | 0.1         | 0.0         | 0.0         | 0.0         | 0.0         |
| Exceptionals                     | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Other pretax income              | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Pretax profit                    | 7.0         | 11.8        | 17.9        | 24.3        | 29.3        |
| Income tax                       | (0.5)       | (1.3)       | (2.0)       | (2.7)       | (3.2)       |
| Minorities                       | (0.0)       | (1.9)       | (4.8)       | (6.8)       | (8.0)       |
| Discontinued operations          | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Reported net profit              | 6.5         | 8.6         | 11.7        | 18.7        | 22.1        |
| Core net profit                  | 5.2         | 8.6         | 11.7        | 18.7        | 22.1        |
| BALANCE SHEET (SGD m)            |             |             |             |             |             |
| Cash & Short Term Investments    | 28.7        | 35.7        | 30.0        | 43.1        | 62.5        |
| Accounts receivable              | 7.7         | 16.3        | 18.4        | 22.4        | 26.1        |
| Inventory                        | 4.1         | 8.6         | 11.6        | 14.2        | 16.5        |
| Property, Plant & Equip (net)    | 15.4        | 37.4        | 100.0       | 101.5       | 102.9       |
| Intangible assets                | 5.5         | 35.3        | 35.3        | 35.3        | 35.3        |
| Investment in Associates & JVs   | 3.5         | 0.0         | 0.0         | 0.0         | 0.0         |
| Other assets                     | 2.8         | 7.4         | 7.4         | 7.4         | 7.4         |
| Total assets                     | 67.6        | 140.7       | 202.6       | 223.8       | 250.7       |
| ST interest bearing debt         | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Accounts payable                 | 10.8        | 21.2        | 21.1        | 23.2        | 26.9        |
| LT interest bearing debt         | 8.7         | 28.5        | 60.0        | 60.0        | 60.0        |
| Other liabilities                | 1.0         | 6.0         | 2.0         | 2.0         | 2.0         |
| Total Liabilities                | 20.9        | 55.6        | 83.3        | 85.5        | 89.2        |
| Shareholders Equity              | 46.1        | 76.6        | 106.1       | 118.3       | 133.5       |
| Minority Interest                | 0.6         | 8.4         | 13.2        | 20.0        | 28.0        |
| Total shareholder equity         | 46.7        | 85.0        | 119.3       | 138.3       | 161.5       |
| Total liabilities and equity     | 67.6        | 140.7       | 202.6       | 223.8       | 250.7       |
| CASH FLOW (SGD m)                |             |             |             |             |             |
| Pretax profit                    | 7.0         | 11.8        | 17.9        | 24.3        | 29.3        |
| Depreciation & amortisation      | 2.0         | 2.8         | 3.4         | 3.4         | 3.5         |
| Adj net interest (income)/exp    | 0.3         | 0.5         | 1.8         | 2.4         | 2.4         |
| Change in working capital        | (3.5)       | (4.3)       | (5.1)       | (4.4)       | (2.4)       |
| Cash taxes paid                  | (0.5)       | (0.6)       | (2.0)       | (2.7)       | (3.2)       |
| Other operating cash flow        | (1.1)       | 0.4         | 0.7         | 0.0         | 0.0         |
| Cash flow from operations        | 4.1         | 10.6        | 16.6        | 23.0        | 29.5        |
| Capex                            | (3.4)       | (17.3)      | (44.3)      | (4.9)       | (4.9)       |
| Free cash flow                   | (4.5)       | (28.5)      | (27.4)      | 18.3        | 24.9        |
| Dividends paid                   | (6.1)       | (6.5)       | (6.1)       | (6.5)       | (6.9)       |
| Equity raised / (purchased)      | 16.8        | 13.0        | 2.1         | 3.9         | 3.9         |
| Change in Debt                   | (0.7)       | 29.2        | 27.8        | 0.0         | 0.0         |
| Other invest/financing cash flow | (5.6)       | (22.3)      | (1.8)       | (2.4)       | (2.4)       |
| Effect of exch rate changes      | 0.0         | 0.0         | 0.0         | 0.0         | 0.0         |
| Net cash flow                    | 5.1         | 6.6         | (5.6)       | 13.0        | 19.2        |

| FYE 31 Dec                  | FY13A    | FY14A    | FY15E | FY16E | FY17E    |
|-----------------------------|----------|----------|-------|-------|----------|
| Key Ratios                  |          |          |       |       |          |
| Growth ratios (%)           |          |          |       |       |          |
| Revenue growth              | 24.7     | 40.9     | 33.8  | 21.9  | 16.6     |
| EBITDA growth               | 78.5     | 65.8     | 53.3  | 30.4  | 16.6     |
| EBIT growth                 | 39.6     | 72.3     | 61.2  | 35.3  | 18.5     |
| Pretax growth               | 31.4     | 68.6     | 52.0  | 35.5  | 20.6     |
| Reported net profit growth  | 29.2     | 32.6     | 37.1  | 59.5  | 17.8     |
| Core net profit growth      | 3.4      | 65.7     | 37.1  | 59.5  | 17.8     |
| Profitability ratios (%)    |          |          |       |       |          |
| EBITDA margin               | 12.8     | 15.0     | 17.2  | 18.4  | 18.4     |
| EBIT margin                 | 10.0     | 12.2     | 14.7  | 16.3  | 16.6     |
| Pretax profit margin        | 9.8      | 11.8     | 13.4  | 14.8  | 15.3     |
| Payout ratio                | nm       | 66.3     | 51.9  | 34.7  | 31.3     |
| DuPont analysis             |          |          |       |       |          |
| Net profit margin (%)       | 9.1      | 8.5      | 8.8   | 11.5  | 11.6     |
| Revenue/Assets (x)          | 1.1      | 0.7      | 0.7   | 0.7   | 0.8      |
| Assets/Equity (x)           | 1.5      | 1.8      | 1.9   | 1.9   | 1.9      |
| ROAE (%)                    | 13.9     | 14.0     | 12.9  | 16.7  | 17.5     |
| ROAA (%)                    | 8.8      | 8.2      | 6.8   | 8.8   | 9.3      |
| Liquidity & Efficiency      |          |          |       |       |          |
| Cash conversion cycle       | (5.1)    | (4.2)    | 4.5   | 15.5  | 19.2     |
| Days receivable outstanding | 33.7     | 43.2     | 46.5  | 44.9  | 45.8     |
| Days inventory outstanding  | 18.8     | 31.5     | 38.7  | 40.9  | 41.9     |
| Days payables outstanding   | 57.7     | 78.9     | 80.7  | 70.4  | 68.5     |
| Dividend cover (x)          | 0.8      | 1.5      | 1.9   | 2.9   | 3.2      |
| Current ratio (x)           | 3.8      | 2.6      | 3.0   | 3.5   | 4.0      |
| Leverage & Expense Analysis |          |          |       |       |          |
| Asset/Liability (x)         | 3.2      | 2.5      | 2.4   | 2.6   | 2.8      |
| Net debt/equity (%)         | net cash | net cash | 28.3  | 14.3  | net cash |
| Net interest cover (x)      | 27.0     | 26.7     | 10.8  | 11.0  | 13.4     |
| Debt/EBITDA (x)             | 1.0      | 1.9      | 2.6   | 2.0   | 1.       |
| Capex/revenue (%)           | 4.7      | 17.3     | 33.0  | 3.0   | 2.6      |
| Net debt/ (net cash)        | (20.1)   | (7.2)    | 30.0  | 16.9  | (2.5     |

Source: Company; Maybank

October 5, 2015 4



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October 5, 2015 7



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